



**10th European Regional Meeting**  
Istanbul, Turkey, 2-5 October 2017

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**Appointments of the Regional Meeting**

**Chairperson**

H.E. Ms Jülide SARIEROĞLU  
Minister of Labour and Social Security (Turkey)

**Vice-Chairpersons**

Government H.E. Ms Mila CAROVSKA  
Minister of Labour and Social Policy  
(the former Yugoslav Republic of Macedonia)

*Employer* Ms Renate HORNUNG-DRAUS (Germany)

*Worker* Mr Nikolay SHATOKHIN (the Russian Federation)

**Government Group Chairperson**

Mr Klaus GÜNTHER (Germany)

**Employers' Group**

Chairperson &  
Spokesperson  
*Secretary* Ms Renate HORNUNG-DRAUS (Germany)  
Mr Roberto SUAREZ SANTOS (IOE)

**Workers' Group**

Chairperson &  
Spokesperson  
*Secretary* Mr Nicolay SHATOKHIN (the Russian Federation)  
Mr Ugras GÖK (Turkey)

**Credentials Committee**

*Government representative* Mr Claude MARSH (Malta)  
*Employer representative* Mr Flemming DREESEN (Denmark)  
*Worker Representative* Mr Jahangir ALIYEV (Azerbaijan)

## **Drafting Committee on the Conclusions**

### **Governments**

ESTONIA

THE RUSSIAN FEDERATION

SPAIN

SWEDEN

TURKEY

### **Employers**

Ms Renate HORNUNG-DRAUS (Germany)

Mr Jose María LACASA ASO (Spain)

Mr Henrik MUNTHE (Norway)

Mr Blaise MATTHEY (Switzerland)

Mr Ulaz Z. YILDIZ (Turkey)

### **Workers**

Ms Jamila SATTAROVA (Azerbaijan)

Mr Alexander PANYCHEV (the Russian Federation)

Mr Osman YILDIZ (Turkey)

## **Special Plenary Debate: "Conversation on Decent Jobs for All"**

### *Panellists:*

- Mr Jose Antonio VIEIRA DA SILVA, Minister of Labour, Solidarity and Social Security, Portugal
- Mr José María LACASA ASO, President of the Spanish Confederation of Employers' Organizations (CEOE) Foundation
- Professor Cem KILIC, Academic, Gazi University, TURK-IS
- Mr David FODEN, Adviser on Industrial Relations, European Foundation for the Improvement of Living and Working Conditions (EUROFOUND)

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**Special Plenary Debate: " Conversation on Organization of Work and  
Production, including the promotion and application of the  
Tripartite Declaration of Principles concerning Multinational  
Enterprises and Social Policy"**

*Panellists:*

- Mr Janar HOLM, Deputy Secretary General on Labour and Employment Policy, Ministry of Social Affairs of Estonia (EU presidency)
- Ms Renate HORNUNG-DRAUS, Confederation of German Employers' Associations (BDA) and IOE Regional Vice-President for Europe
- Mr Jahangir ALIYEV, Chairman, Azerbaijan Oil and Gaz Industry Workers Trade Union Republican Committee, Azerbaijan
- Professor Florence PALPACUER, Professor in Management Studies, Institute for Enterprise Sciences and Management, University of Montpellier, France
- Mr Yury PIKHTOVNIKOV, Head of the Organizational Development and Career Management Department, Lukoil, Russian Federation

**Special Plenary Debate: "Conversation on Governance of Work"**

*Panellists:*

- Mr Salim Yanvar Oglu MUSLUMOV, Minister of Labour and Social Protection of Population, Azerbaijan
- Mr Peter CLEVER, Confederation of German Employers (BDA), Germany
- Ms Hanna VARFALAMEYEVA, Secretary, International Affairs, Federation of Trade Unions of Belarus (FTUB), Belarus
- Ms Maria JELIAZKOVA, Bulgarian Academy of Sciences, Institute for the Studies of Societies and Knowledge, Department Public Policies and Social Changes, Sofia, Bulgaria
- Mr Salvador DEL REY, Professor of Law, University Pompeu Fabra ESADE Law School, Spain

## Special Plenary Debate: "Conversation on Work and Society"

### *Panellists:*

- Ms Mila CAROVSKA, Minister of Labour and Social Policy (the former Yugoslav Republic of Macedonia)
- Mr Blaise MATTHEY, Director-General, Fédération des entreprises romandes (FER), Switzerland
- Mr Ali YALCIN, President, Confederation of Public Servants Trade Unions, MEMUR-SEN, Turkey
- Professor Tatiana RAZUMOVA, Head of the Chair of Labour and Personnel Economics, Faculty of Economics Moscow State University, Moscow, the Russian Federation
- Professor Guven SAK, Managing Director of TEPAV (The Economic Research Policy Foundation of Turkey) and Professor at TOBB Economy and Technology University Department of International Entrepreneurship